

**EMERGING DEVELOPER PROGRAM  
TECHNICAL ASSISTANCE RFQ**

The Emerging Developer Program (EDP) has released a Technical Assistance RFQ for providers of technical assistance in various areas related to the development of affordable housing. This is the response of the applicant below:

Organization Name	Wright Law
Doing Business As (If Applicable)	
Street Address	2929 Carlisle Street, Suite 220
City	Dallas
State	TX
Zip Code	75204
Website	wright.law

<b>PRIMARY CONTACT INFORMATION</b>	
First Name	Robin
Last Name	Minick
Title	Attorney
Phone Number	469-914-4581
Email Address	robin@wright.law
Street Address	2929 Carlisle Street, Suite 220
City	Dallas
State	TX
Zip Code	75204

<b>SECONDARY CONTACT INFORMATION</b>	
First Name	Bob
Last Name	Wright
Title	Attorney
Phone Number	469-914-4225
Email Address	bob@wright.law
Street Address	2929 Carlisle Street, Suite 220
City	Dallas
State	TX
Zip Code	75204

Please select if your organization meets any of the following federal, state, or local government-issued designations. Check all that apply.	
Native American-Owned	
Minority Business Enterprise	
Disadvantaged Business Enterprise	
Women-Owned Business Enterprise	
Small Business	Selected
Veteran-Owned small business	
Service disabled veteran-owned small business	
SBA certified small disadvantage business	
SBA certified 8(a) firm	
SBA certified HUBZone firm	
None of the Above	

Please indicate the geographic scale that best describes where you currently serve. Check all that apply.	
Local (city, county)	
Regional (multiple counties, state, multiple states in a region)	Selected
National	

Please select your areas of expertise. Check all that apply.	
Business, Organizational, and Financial Stability Plans	Selected
Property Management	
Asset Management	
Finance	Selected
Acquisition and Rehabilitation of Existing Units	
Joint Ventures	Selected
Construction Management	
Organizational Strategy and Development	Selected
Sustainability and Resilience	Selected
Community Land Trusts and Shared Equity	
Resident Relocation and Stability	
Resident Services	
Other	Legal

In a short narrative, please describe your expertise and track record in each of the areas selected above.

Wright.law takes a different approach to its client work. We are trained and licensed attorneys, but we are also businesspeople and entrepreneurs, helping our clients solve their business issues. We find solutions. Ours is a collaborative approach, one that takes a wider view than only a narrow legal opinion. Our work and expertise encompasses multiple industries and specialties, across many legal jurisdictions and levels. We excel at helping small- to mid-sized businesses maximize opportunities while minimizing risk. While we do a lot of work for businesses, we also have expertise helping nonprofit organizations and foundations. We have a special affinity for social innovation, uncovering ways that the intersection of business, philanthropy, and policy can create equitable and lasting change for the betterment of communities. Bob Wright has been a practicing lawyer for more than 35 years. He has served and currently serves on several nonprofit and foundation boards. Bob founded and serves as Chairman Emeritus of Social Venture Partners Dallas, an initiative that seeks to apply venture capital principles to philanthropy. In addition to practicing law, Bob is a senior lecturer in entrepreneurship and social entrepreneurship in the Naveen Jindal School of Management at the University of Texas at Dallas. Robin Minick has been a practicing lawyer for more than 35 years. Robin has served at law firms, public and private companies, grant-making foundations, and a certified community development financial institution. Robin currently serves as a member of the board of directors of Housing Forward, chairing its Nominating and Governance Committee. She also has served on and led several Dallas nonprofit boards, as well as Social Venture Partners International's board. Robin serves

	as an adjunct professor at UNT Dallas College of Law, and frequently conducts board training for UTDallas and various nonprofit organizations.
In a short narrative, please describe how you incorporate racial equity into your content and approach.	We work with many nonprofits that are advocates for people living in poverty. Poverty is inherently linked to race. We explicitly recognize that and support our clients in their efforts to bring racial equity to their clients and staff.
In a short narrative, please describe your availability for consulting over the next six to twelve months and feel free to share specific considerations.	This is the work that we do every day for a variety of organizations. We will make ourselves available and have additional attorneys and paralegals in the firm that can assist in this effort where needed.
Please provide at least two references with the following information: Organization Name, Organization Contact, Title, Email and Phone Number.	Wende Burton, nonprofit consultant, 972-768-9334 Ashley Brundage, UWMD, 214-978-0023, abrundage@unitedwaydallas.org
As an option, you may include additional information demonstrating your expertise such as project samples, links, and additional narrative.	

<b>PRICING INFORMATION</b>	
Are your labor rates above average within your field?	No
If you selected "Yes" on the previous question, please provide an explanation of above average rates.	

**Robin Minick**  
Candidate for Independent Director

2828 Hood Street, #402  
Dallas, Texas 75219

214-676-7542  
rkminick@gmail.com

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**BOARD COMPETENCIES**

- |                             |                                       |
|-----------------------------|---------------------------------------|
| ➤ GOVERNANCE                | ➤ RISK MANAGEMENT                     |
| ➤ BOARD MANAGEMENT          | ➤ INVESTMENT COMMITTEE                |
| ➤ LEGAL/GENERAL COUNSEL     | ➤ ASSET MANAGEMENT                    |
| ➤ INDUSTRY EXPERIENCE       | ➤ HUMAN RESOURCES                     |
| ➤ INTEGRATION/RESTRUCTURING | ➤ STRATEGIC AND BUSINESS PLANNING     |
| ➤ INVESTORS/FUNDRAISING     | ➤ NOMINATIONS AND SUCCESSION PLANNING |

**DIRECTOR EXPERIENCE AND COMMITTEE INVOLVEMENT**

***Board Member***

Housing Forward (fka Metro Dallas  
Homeless Alliance) Dallas, Texas  
2021-present

- Secretary, 2021-present*
- Chair, Nominating and Governance Committee, 2021-present***

***Board Member***

Social Venture Partners International 2016-2019

- Chair, Nominating and Governance Committee, 2018-2019***
- Nominating and Governance Committee 2020-present***

***Board Member***

Social Venture Partners Dallas

- Past-Chair, Board of Directors, 2016***
- Chair, Board of Directors, 2014, 2015***
- Chair-Elect, Board of Directors, 2013***
- Board of Directors, 2012***
- Co-Chair, Investment Committee, 2011-2012***

***Advisory Board/Founding Steering Committee Member and Mentor***

The Ground Floor of United Way of Metropolitan Dallas, Dallas, Texas 2012-2016

***Board of Directors***

Café Momentum, Dallas, Texas 2013-2016  
Member, Strategic Planning Committee

***Board of Directors, 2008-2013, President, 2009-2011, Immediate Past President, 2012***  
Anita N. Martinez Ballet Folklorico, Inc., Dallas, Texas

**OTHER EXPERIENCE**

***Private Company Governance Certificate***

Private Directors Association  
September 2021

**Adjunct Professor**

UNT Dallas College of Law  
Legal Writing  
2023-present

**Presenter**

Nonprofit Board Governance  
Institute for Excellence in Corporate Governance  
Executive Certificate in Nonprofit Governance  
Naveen Jindal School of Management, University of Texas at Dallas, 2019-present

**Panelist**

City of Dallas Office of Cultural Affairs Peer Review Panel, Cultural Projects Program 2012, 2014, 2016

**EMPLOYMENT**

**Wright Law**

Dallas, Texas

June 2019-Present

**Nonprofit Consulting and Project Management**

Dallas, Texas

January 2018-May 2019

**The Real Estate Council**

**The Real Estate Council Foundation**

**The Real Estate Council Community Fund**

Dallas, Texas

**Vice President & Director of Community Engagement**

May 1, 2011-December 2017

- Overall leadership responsibility for directing and managing the Foundation's and Community Fund's mission and strategy.
- Management of Foundation Board, Community Fund Board, Advisory Board and multiple volunteer committees.
- Oversight of all fund-raising efforts, management of funder relationships, including grant writing, management of committees and campaigns, and reporting requirements and communication. Through 2015, raised more than \$1.9 Million outside of events.
- Oversight of grant process, organization and operation of committees in support of grant review and management, and administration of all grants, including agency reporting requirements, funding requests, and project status. Management of Metrics and Outcomes processes.
- Management of large volunteer base providing pro bono professional services to grantees.
- Oversight, direction and participation in delivery of community education programs.
- Launched The Real Estate Council Community Fund, a certified Community Development Financial Institution (CDFI), including completion of all required certification applications and documentation relative to certification and funding by U.S. Treasury CDFI Fund, as well as 501c3 designation, sourcing, underwriting and asset management of loans, and all relevant funding efforts. Grown to \$2,000,000 by YE2015, including \$1MM line of credit, and hired full time loan officer in 2015.
- Extensive involvement with development of City of Dallas housing programs, economic development programs and related initiatives.

**Olympus Real Estate Partners, LLC**

Dallas, Texas

**Managing Director**

August 1, 2005-December 31, 2007

- Management of more than \$350 Million in assets owned nationwide.
- Investor reporting at the fund level and participation in Investment Committee.
- Extensive experience with municipalities and counties successfully gaining approval of major development plans in several states.

**WMC Management Company, LLC**

Dallas, Texas

**Senior Vice President & General Counsel**

**Asset Manager - Arnold Palmer Golf Management**

February 29, 2000-July 31, 2005

- Integral involvement in formulation of business plan and exit strategies, including transition of ownership from public REIT to opportunity fund with new senior management team.
- Management, financing and sale of \$2 billion in multifamily assets.
- \$400 million affordable housing and tax-exempt bond financed properties, including disposition and financing,

operations and management, as well as financing and deed restrictions and state-imposed requirements for additional services to be provided to tenants.

- Direction of human resources, including payroll and benefits for 4,500 employees, some seasonal, with staff of 9, and risk management/insurance functions including workers' compensation, D&O, casualty and general liability for many different entities and diverse properties nationwide.
- Direction of all legal matters.
- Creation of proprietary database covering more than 600 entities.

**Walden Residential Properties, Inc.    Senior Vice President/ In-House Counsel**  
**(NYSE: WDN)**

*July 1, 1998-February 28, 2000*

*Dallas, Texas*

- Ownership and management of over 40,000 apartment units in 9 states.
- Integration of employee base doubling as result of large acquisition.
- Direction of all legal matters from property level to SEC.
- Development of company-wide policies regarding asset management and operations, including delegations of authority at all levels of operations.
- Direction of human resources, including payroll/benefits for 2000 employees; staff of 12.
- Formulation of business plan and exit strategies.

**Munsch Hardt Kopf & Harr, P.C.**

*Dallas, Texas*

**Robin Minick, P.C.**

*Dallas, Texas*

**Walker & Walker P.C.**

*Dallas, Texas*

**Winstead Sechrest & Minick**

*Dallas, Texas*

**Gibson Dunn & Crutcher**

*Dallas, Texas*

**Shareholder**

*October 1, 1993 - June 30, 1998*

**Owner**

*January 1, 1993 - September 30, 1993*

**Associate**

*January 1, 1992 - December 31, 1992*

**Associate**

*December 1, 1988 - December 31, 1991*

**Associate**

*September 1, 1987 - November 30, 1988*

**Hon. Harold C. Abramson**

*United States Bankruptcy Court*

*Northern District, Dallas, Texas*

**Judicial Extern**

*January 1, 1987 - May 30, 1987*

**EDUCATION**

Mediation Training  
El Centro College, Dallas, Texas  
April 2020

Center for Non-Profit Management  
Non-Profit Management Certification  
Dallas, Texas 2009

Pepperdine University School of Law  
Juris Doctor, ***cum laude***  
Malibu, California 1987

## **Functional Experience**

Senior manager with extensive experience as an integral member of senior management teams for both public and private companies, general counsel for company going public and then taken private, member of, management and interaction with public, private and nonprofit boards of directors, non-profit and government entities, and private equity investors, with expertise in:


- board governance
- strategic and business planning
- managing large staffs through significant change
- investor/lender/donor solicitation of funds
- working cooperatively with state and local authorities
- creation of cohesive programs, departments and policies
- P&L responsibility, budgeting and fiscal oversight, both organizationally and departmentally
- understanding non-profit and volunteer driven organizations
- employing strong interpersonal skills, team leadership, and project management
- working effectively and efficiently with diverse populations


## **Demographic Attributes**

Based in Dallas, Texas. Ability to travel extensively.



# Taxable Entity Search Results

 for the search string : wright commerce

 For more information about the search results, send an email to [tax.help@cpa.texas.gov](mailto:tax.help@cpa.texas.gov) or call 1-800-252-1388.

**Franchise Tax Account Status**  
 As of : 02/26/2024 14:34:32



**Results**

~~This page is valid for most business transactions but is not sufficient for filings with the Secretary of State~~

Name	Taxpayers ID#	Zip
WRIGHT COMMERCE.LAW PLLC	32089151016	75204

**WRIGHT COMMERCE.LAW PLLC**

<b>Texas Taxpayer Number</b>	32089151016
<b>Mailing Address</b>	2929 CARLISLE ST STE 220 DALLAS, TX 75204-1079
 <b>Right to Transact Business in Texas</b>	FRANCHISE TAX ENDED
<b>State of Formation</b>	TX
<b>Effective SOS Registration Date</b>	03/30/2023
<b>Texas SOS File Number</b>	0804995973
<b>Registered Agent Name</b>	ROBERT WRIGHT
<b>Registered Office Street Address</b>	2929 CARLISLE ST STE 220 DALLAS, TX 75204



## Franchise Tax Account Status

As of : 02/26/2024 14:34:32

This page is valid for most business transactions but is not sufficient for filings with the Secretary of State

WRIGHT COMMERCE.LAW PLLC	
<b>Texas Taxpayer Number</b>	32089151016
<b>Mailing Address</b>	2929 CARLISLE ST STE 220 DALLAS, TX 75204-1079
<b>Right to Transact Business in Texas</b>	FRANCHISE TAX ENDED
<b>State of Formation</b>	TX
<b>Effective SOS Registration Date</b>	03/30/2023
<b>Texas SOS File Number</b>	0804995973
<b>Registered Agent Name</b>	ROBERT WRIGHT
<b>Registered Office Street Address</b>	2929 CARLISLE ST STE 220 DALLAS, TX 75204

# Robert G. Wright II

c: 214.695.3747  
e: wright.bob@gmail.com

## PROFILE

Senior executive, corporate attorney, and adjunct professor, and entrepreneur with comprehensive experience across a wide array of legal, corporate, entrepreneurial, educational, and community service organizations. Compelling record of performance within managerial, legal, educational, and operational environments. Noted abilities in entrepreneurship, mergers and acquisitions, strategic planning, project management, and enterprise formation, replication, and scaling. Recognized for talent as a facilitator, motivator, teacher and organizer. Behavioral style based on the value of ethical conduct, mutual respect, flexibility, and a sense of humor in all dealings

## SUMMARY OF QUALIFICATIONS

<ul style="list-style-type: none"><li>• SENIOR LECTURER</li><li>• GENERAL COUNSEL</li><li>• CHIEF EXECUTIVE OFFICER</li><li>• CHIEF OPERATING OFFICER</li><li>• PUBLIC CHARITY FOUNDER</li><li>• COMMUNITY LEADER</li></ul>	<ul style="list-style-type: none"><li>• MERGERS &amp; ACQUISITIONS</li><li>• INTELLECTUAL PROPERTY</li><li>• CONTRACT NEGOTIATION</li><li>• LEADERSHIP &amp; TEAMWORK SKILLS</li><li>• STAFF DEVELOPMENT &amp; SUPERVISION</li></ul>
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## TRACK RECORD

**UNIVERSITY OF TEXAS AT DALLAS** Dallas, TX

May 2009 – Present

### Senior Lecturer in the Naveen Jindal School of Management – Entrepreneurship and Social Entrepreneurship

Responsible for syllabus creation and teaching at both the graduate and undergraduate levels through the School of Management.

### Adjunct Professor in the Naveen Jindal School of Management – Social Entrepreneurship

Responsible for syllabus creation and teaching at both the graduate and undergraduate levels through the School of Management.

**WRIGHT LAW CENTER PLLC**

October 2014 – Present

A Texas law professional limited liability company

#### Member

Responsible for business development and mentoring of young lawyers

**PALTER STOKLEY SIMS WRIGHT PLLC.** Dallas, TX

January 2013 – October 2014

A Texas law professional limited liability company

#### Member

Responsible for business development and mentoring of young lawyers

**EXECUTIVES IN ACTION, INC.** Dallas, TX

May 2011 – July 2012

A Texas nonprofit corporation that provides service grants to qualified nonprofit organizations

#### Consultant

Responsible for implementation of business processes and software platforms as well as investigation of opportunities and funding available for national expansion

**BAKBONE SOFTWARE, INC.** San Diego, CA

August 2008 – April 2011

BakBone Software, a publicly traded software company specializing in backup, archival and retrieval software

### Senior Vice President & General Counsel

Responsible for all legal affairs of BakBone Software, including mergers and acquisitions, contract negotiations, debt negotiation and covenant compliance, management of litigation strategy, and management of outside legal services around the world.

**SKYWIRE SOFTWARE, LLC** Frisco, TX

October 2006 – August 2008

Skywire Software, a diversified software company specializing in insurance, financial services, utilities, healthcare and enterprise services management. Skywire grew from \$12 million in annual revenue to more than \$135 million during my 20-month tenure, primarily by completing four acquisitions. Sold to Oracle, Inc. July 31<sup>st</sup>.

**Senior Vice President & General Counsel**

Responsible for all legal affairs of Skywire Software., including mergers and acquisitions, contract negotiations, debt negotiation and covenant compliance, management of litigation strategy, international operation, and management of outside legal services around the world.

**SOFTBRANDS, INC.**, Minneapolis, MN and Dallas, TX

November 2002 – September 2006

A leading global supplier of enterprise application software and services for the manufacturing and hospitality vertical markets. With over 5,000 customers and presence in 60 countries around the world. A workforce of 900+ employees and fiscal 2006 revenue of approximately \$70 million.

**General Counsel – SoftBrands, Inc.**

Responsible for all legal affairs of SoftBrands, Inc., including contract negotiations, management of litigation strategy, mergers and acquisitions, second chair SEC reporting and compliance, international operation, and the management of outside legal services around the world.

**Chief Counsel – SoftBrands, Inc.**

Responsible for all legal affairs of SoftBrands, Inc.

**Vice President – Business Development & General Counsel– SoftBrands Hospitality,**

Responsible for all legal affairs of this subsidiary of SoftBrands, Inc. Managed, sold, and consolidated foreign operations.

**ENTREPRENEURIAL ACTIVITIES, LEGAL PRACTICE, AND COMMUNITY SERVICE**

1982 – Present

Served in various positions in the entrepreneurial, technology industry while maintaining an active legal and community practice.

**Chairman of the Board – OneStar Foundation**

2009 – Present

Texas State Governor appointee to this quasi-governmental foundation. OneStar connects faith-based and community organizations, businesses, government and foundations to resources and information about the nonprofit sector. OneStar administers federal funds for AmeriCorps' State programs in Texas.

**Advisory Committee Member and Immediate Past Chairman of the Board – The GroundFloor**

June 2013 - Present

Organized and now chair this organization affiliated with the United Way of Metropolitan Dallas created to provide seed-stage capital to promising social enterprises.

**Board Member – United Way of Metropolitan Dallas**

September 2017 - Present

Serve this philanthropic initiative that seeks to bring philanthropic resources to the North Texas area.

**Chairman of the Board – Education Opens Doors**

August 2013 - Present

Helped organize and continue to serve this philanthropic initiative that seeks to bring college knowledge to middle-school and high-school students.

**Board Member – Dallas Teacher Residency**

September 2013 - Present

Helped organize and continue to serve this philanthropic initiative that seeks to a residency model for teacher certification in the Dallas Independent School District.

**Board Member – Metro Dallas Homeless Alliance**

December 2014 - Present

Board member for this non-profit organization leading the development of an effective homeless response system for Dallas and Collin Counties. In its capacity as the Continuum of Care lead agency, MDHA facilitated over \$16.5 million for over 30 different housing programs

**Advisory Committee Member Texas Emerging Technology Fund**

September 2011- September 2012

Texas State Governor appointee to this fund created to provide Texas with an advantage in the research, development, and commercialization of emerging technologies.

**Founding Board Member and Past President – Social Venture Partners International**

January 2002 – October 2011

Organized this membership organization for the network of social venture partnerships. Today, SVPI comprises forty SVPs and 3,000 partners around the world.

**Founder, Chairman of the Board, and Chairman Emeritus –Social Venture Partners Dallas**

September 1999 – Present

Founded this philanthropic initiative that seeks to apply venture capital principles to philanthropy. DSVF is a group of more than one hundred thirty successful, committed, community-focused individuals who seek to invest money and time in carefully selected local nonprofit organizations to increase their effectiveness.

**Partner – Divine interVentures, Inc.**

February 2000 – November 2000

Venture capitalist for this Chicago-based Internet incubator, charged with finding and investing in businesses exhibiting a dual bottom line – financial return and social benefit.

**Chief Operating Officer and Legal Counsel – Computer Game Business**

November 1996 – January 2000

Organizing partner and chief operating officer of *Edge of Reality, Inc.*, a Nintendo game developer. Crafted and implemented business structure, secured, and negotiated publishing contracts, and ran day-to-day affairs.

Legal advisor to *Gathering of Developers, Inc.*, a co-operative game publisher. Developed business structure, assisted with capital formation and eventual sale to public company.

Founder and Chief Operating Officer of *Ion Storm, L.P.*, a computer game developer. Wrote the business plan, which led to a \$28 million publishing contract. Organized and implemented business structure. Negotiated partial sale to publisher. Oversaw growth from 6 partners to 112 employees in first six months of operation. Ran day-to-day affairs.

**The Law Offices of Robert G. Wright II**, Dallas, TX

July 1992 – October 2014

Sole practice. Emphasizing legal and consulting services, such as corporate acquisitions and formations, contract negotiations, capital formation and structure, intellectual property protection and licensing, and social enterprise formation, replication, and scaling.

**Partner – Jenkins & Gilchrist, P.C.**, Dallas, TX

1982 – July 1992

Joined out of law school and rose to partner in the Corporate / Financial Institutions practice area. Focused on financial institution acquisitions and charter formations, contract negotiations, leveraged buyouts, loan transactions and workouts, capital formation, administrative actions, and securities and regulatory practice.

**EDUCATION**

**Texas Tech University School of Law, Lubbock, TX**

1982

J.D., Juris Doctor

**Texas Tech University College of Business Administration**

1982

M.B.A., Master of Business Administration (Finance)

**Allegheny College, Meadville, PA**

1973

B.A., History

# Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

Go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9) for instructions and the latest information.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.

**Wright Law Center PLLC doing business as Wright Law**

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only **one** of the following seven boxes.

Individual/sole proprietor or single-member LLC

C Corporation

S Corporation

Partnership

Trust/estate

Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ **P**

**Note:** Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is **not** disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

Other (see instructions) ▶

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) \_\_\_\_\_

Exemption from FATCA reporting code (if any) \_\_\_\_\_

*(Applies to accounts maintained outside the U.S.)*

5 Address (number, street, and apt. or suite no.) See instructions.

**2929 Carlisle St., Suite 220**

6 City, state, and ZIP code

**Dallas, Texas 75204**

Requester's name and address (optional)

7 List account number(s) here (optional)

Print or type. See Specific Instructions on page 3.

## Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

**Note:** If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

			-			-			
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OR

Employer identification number

4	7	-	1	9	4	7	6	5	6
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## Part II Certification

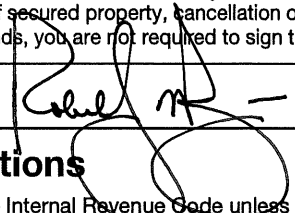
Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here

Signature of U.S. person ▶



Date ▶ **6/7/23**

## General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9).

## Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.